



Goal 1

Contribute to a common understanding and appreciation of the heritage of Nova Scotia through interpretation.

Objective 1: Ensure a balanced approach to natural and cultural heritage.

Strategies:

- A. Increase emphasis on natural history.
- B. Reduce redundancies in cultural history interpretation. C. Where possible, integrate natural and cultural history

Objective 2: Regain authority as the voice for Nova Scotia Heritage; be respected.

Strategie

- A. Increase visibility through public outreach in nontraditional places.
- B. Increase the museum's presence in the media with respect to current public issues.
- C. Increase the museum's presence at colleges and
- D. Acknowledge and provide orientation to the Nova Scotia Museum at every site, including connecting visitors to other sites and resources.
- E. Ensure that interpretation at NSM sites is connected to the "big picture", using the interpretive master plan themes and provincially significant stories outlined in the Content Framework.

Objective 3: Develop two-way communication between the museum and visitors.

Strategies

- Develop a vision for and implement "The Museum Online," an online extension of the NSM that is a vital component of the Heritage Division.
- B. Create opportunities for the public to co-produce museum interpretation.

*NOTE:

Actions prioritized by the Nova Scotia Museum appear in beige highlighting.

Additional actions prioritized by the consultant team appear in purple highlighting.

Goal 2

Achieve sustainability by ensuring that the Heritage Division thrives and survives into the future

Objective 1: Achieve resource sustainability. Strategies:

- A. Increase earned revenues.
- B. Develop low-volume, high-yield programs and experiences.
- C. Enlarge the fundraising and donation base.
- D. Work to achieve greater support by various levels of government.
- E. Begin interpretive renewal efforts with small-scale projects that will build momentum over time.

Objective 2: Achieve social relevance through community involvement.

Strategies:

- A. Reflect community values.
- B. Develop a partnership plan to formalize networks and synergies within the Heritage Division and with outside agencies.
- C. Achieve a balance between the responsible social function of the museum and adherence to a responsible corporate business model.
- D. Build relationships with the community and encourage community use of museum sites, including non-traditional uses that relate to the mandate of the sites.
- E. Exploit the specific potential of each site to attract and retain specialized audiences.
- F. Support new initiatives with promotion and marketing.

Objective 3: Deepen engagement through new and repeat visitation.

Strategies:

- A. Stimulate repeat visitation by offering a variety of changing visitor experiences.
- B. Create memorable, high-quality, engaging visitor experiences.
- C. Develop programs that encourage a long-term relationship.
- D. Make connections and information about the heritage of Nova Scotia accessible to a broad range of audiences in an engaging and effective manner.
- E. Provide a gateway experience in urban centres that links visitors to all NSM sites.

Objective 4: Be innovative.

Strategies:

- A. Stay current: be responsive to the latest trends in media, interpretation and time-sensitive public issues.
- B. Acknowledge and retain successful interpretive initiatives enhancing them as may be needed.
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 C. Make innovation a priority for new initiatives where renewal is indicated.
- D. Embrace new technologies to expand audiences and increase access to information.
- E. Experiment; encourage test projects and risk taking.
- F. Facilitate staff to give creative input on a regular basis.

Objectives 5: Be green.

Strategies:

- A. Introduce and maintain environmentally sustainable operating practices.
- B. Increase public awareness of environmental issues.
- C. Develop environmentally responsible exhibits.
- Use historic sites to promote architectural conservation as a sustainable activity.
- E. Where appropriate, use museum sites to promote sustainable lifestyles and skills.

Goal 3

Ensure that interpretation is authentic, relevant and inclusive for all audiences.

Objective 1: Speak with authority: be accurate and authentic.

Strategies:

- A. Encourage applied research in all projects.
- Make the research process, as well as the researchers more visible to the public.
- C. Monitor, update and evaluate the content framework regularly.
- D. Distinguish myth from reality in all interpretation.
- E. Exploit the specific history of each site as a basis for interpretive development.

Objective 2: Be relevant to visitors' personal experiences.

Strategies:

- A. Conduct market research (utilize tourism product development models) when developing interpretive products.
- B. Create multi-dimensional visitor experiences that relate to multiple audiences.
- C. Link exhibits and programs with the Nova Scotia school curriculum.
- D. Use real things to put history in context.

Objective 3: Expand the content to be inclusive of Nova Scotia's diverse population.

Strategies

- A. Research and interpret new stories that are inclusive.
- B. Address controversial subjects.
- C. Encourage multi-dimensional (layered) storylines.
- D. Encourage partnerships with groups within and outside of the Heritage Division.

Objective 4: Strengthen the relationship between interpretation, the provincial collection and other heritage resources.

Strategies:

- A. Ensure that interpretation uses and makes effective use of the provincial collection and other heritage resources that the province holds.
- B. Allow interpretation to help define (in addition to science and collections research) collecting needs.
- D. Allow science and new knowledge from collections research (in addition to interpretation) to drive interpretive development and opportunities.
- E. Increase curatorial involvement in designing interpretive exhibits and programs.
- F. Draw on communities to enrich the museum's knowledge of the collection.
- G. Collect and present contemporary objects that are familiar to visitors.

Goal 4

Ensure best practices in interpretation are

Objective 1: Increase training and skills development.

Strategies:

- A. Increase staff attendance at out-of-house conferences and professional development courses.
- B. Enhance and support staff training and professional development within the heritage division and other government departments.
- C. Implement a site job-switching program, to educate staff about other sites in the system.
- D. Ensure staff have access to published best practices.
- Develop and formalize more student internship programs with universities and colleges.

Objective 2: Retain and build capacity.

trategies:

- A. Develop clear succession planning to build corporate
- B. Ensure staff have access to skills-building networks and partnerships, such as the Nova Scotia Museums Association.
- C. Support the development of university and college programs in museology and interpretation.
- D. Develop mentoring and volunteerism within the Heritage Division.
- E. Develop a needs assessment and professional development tool for the museum sites that will evaluate the skill set, staffing requirements and interpretive products in order to assist them.
- F. Develop project teams (a "swat team") to assess interpretive opportunities, research, design, implement, and promote interpretive products.

Objective 3: Live in a policy framework.

Strategie

- A. Develop an interpretation policy based on the principles outlined in the Interpretive Master Plan.
- B. Use the Interpretive Working Group to oversee the implementation of an interpretive policy and continually monitor and evaluate interpretive exhibits and programs.